

## **Federal Recreation Reopening Strategy Recommendations**

### **1. Understand State, Local and Public Health Government Directives and Requirements**

- a. Follow and monitor [CDC guidelines](#) for any changes in policy.
- b. Identify and clarify by Federal recreation unit, what each State Governor orders are saying about reopening and essential services.
  - i. Resource: [ARVC](#) and its partner Multistate Associates, has developed a listing of State and County COVID orders. This is updated daily, so is a great resource to reference.
- c. Identify and clarify by Federal recreation unit, what each respective State and County Public Health offices are saying regarding reopening and essential services.
  - i. Resource [NACO](#) has developed a map and listing they are maintaining.
- d. ORR is of the opinion that when State and Local public officials allow the reopening of public lands, Federal Agencies and their concession/permit partners should be positioned to respond quickly in reopening in a safe and orderly manner.

### **2. ORR perspectives on Recreation Sites Reopening Prioritization and Coordination**

- a. If Federal, State and Local Public Health Offices permit reopening: ORR is of the opinion that Federal Agencies should prioritize reopening recreational activities ranked as a 3 on the attached reopening matrix. Federal Agencies should be positioned to reopen #2 and #1 as well under new operating conditions. See the attached [MS Excel ORR Reopening Matrix](#) with ranking of activities/asset classes.
  - i. 3: Easiest: Activities in which social distancing is inherent
  - ii. 2: Moderate: Activities in which Social Distancing can be managed without visitor contact
  - iii. 1: Difficult: Activities which involve group gatherings and visitor contact.
- b. ORR members are of the opinion that a Federal Sites can re-open with different recreation sites open and closed. (e.g., Visitor Center closed, but trails can be opened).
- c. Identify and institute realistic Carrying Capacity of Recreation Sites to Manage and Ensure Social Distancing. ORR is supportive of Carrying Capacity standards that involve parking area management as well as signage. ORR recognizes that there needs to be adequate Agency staff to manage visitor spacing and minimize social contact. Contemplate the role of concession/permittees in assisting in visitor management.
- d. ORR is of the opinion that there should be an understanding that Federal Re-opening could occur on a State by State basis vs. system wide. Additionally, ORR is of the opinion that if a State opens, there should be coordination between Federal Agencies to ensure Federal recreation sites within that State, from different agencies are coordinated and are all opened at the same time to mitigate visitor communication and visitor confusion/frustration (e.g., Recreation Units across agencies all open on a specific schedule).
- e. Prior to reopening, ORR members advocate that federal agencies adopt similar visitor management strategies across all federal agencies by asset class. Ensure that there is consistency in management policy by Asset Class. *Some Examples.*
  - i. All federal campgrounds by type should adopt similar strategies (e.g., RV campgrounds may be easy to open due to in-unit self-contained restrooms. Conversely, tent sites may be more problematic to reopen due to shared nature of bathrooms and showers, which could reopen if within CDC guidelines. Boat and Fishing access can be reestablished

based upon relatively achievable social distancing requirements. Trail use could be limited to general carrying capacity of parking lots and converted to one-way trail routes ensuring compliance with CDC guidance on social distancing, etc.).

- f. ORR is of the opinion that Federal agency concessioners/permittees and other key business partners should, where possible, be part of the reopening strategy/decision. Concession/permittee partners can assist in identifying Best Practices, determine if their services can be effectively offered to support visitor needs. Where possible, Concessioner/Permittees, under different procurement authorities, may be able to leverage their supply chains for PPE or facility cleaning standards.
- g. Federal agencies should closely consider reopening if the economy outside the parks is asking people not to come due to limited healthcare capacity, etc. (e.g., Marinas in National Forests open but private sector marinas closed, Campgrounds in National Parks open, but private campgrounds closed).
- h. Understand and collaborate with your most immediate comparable industry - State Parks, nearby units of other federal agencies
  - i. Resource: [ARVC](#) listing monitors State Parks, while the [NASPD](#) provides a map of each state and then links to each respective state park policy.
  - ii. Respective Federal Recreation Units should closely coordinate with State Parks to manage carrying capacity and manage visitor dispersion between adjacent and proximate recreation units.

### 3. Recreation Sites Reopening Approach - General

- a. Reopening strategies should be contemplated and implemented from a comprehensive Visitor Experience perspective with a strong focus on Visitor Capacity Management. Best Practices are provided by Recreation Asset Class in the ***MS Excel Document ORR Reopening Matrix***. Details for each of these three experience areas is provided on the following page. The three Visitor Experience areas are:
  - i. Pre-Planning
  - ii. Arrival and Orientation
  - iii. Recreation Experience
- b. **Pre-Planning:** ORR is of the opinion that there should be CONSISTENCY in communication strategies across all federal agencies including mediums used (e.g. multi-channel-social, text alerts, web, radio, television, phone messages, in person, print ,etc.), as well as messages by asset class (e.g., boating messaging, climbing messaging, camping messaging, trail messaging, etc.). These messages should be multilingual, simple, and graphical/visual where possible.
  - i. Determine if there can be a Federal GIS portal to feed all re-opening data to or other resources to leverage similar to [Healthy Parks](#) that illustrate openings and closures.
- c. **Arrival and Orientation:** ORR recognizes that the Arrival and Orientation for a recreational activity may vary by Federal Agency (e.g., No Entrance Stations or reservation systems used by some agencies), but the approaches should be universal. For example: All campground experiences should be touchless and cashless. All public areas involving queuing will have 6-ft social distance markers and accompanying signage.
- d. **Recreation Experience:** ORR is of the opinion that there should be CONSISTENCY in strategies for managing the Recreation Experience by Asset Class (e.g., all boat ramps will have a similar policy, all campgrounds will have as similar policy by type of camping, food and beverage

ordering, paying, packaging and pick-up/delivery will be consistent) to assist the public in understanding new requirements to shape new behaviors.

#### **4. Employee Health and Safety**

- a. ORR members recognize and respect the needs for federal employees providing services to the public in recreation settings to be adequately protected. ORR supports the federal agencies identifying a standard for employee safety that can be replicated across federal lands. ORR notes that if sites remain closed due to a shortage of PPE, that federal agencies reach out to concessioners/permittees to identify if they can help bridge this gap.
- b. ORR supports funding for these resources for public employees in order to maintain and deliver safe and secure access.
- c. ORR supports and recommends all public agency staff receive mandatory training regarding new safety and public access requirements and partners can help provide best practices.
- d. ORR recognizes that the need for Public Safety staff may increase.

#### **5. Economic and Fiscal Impacts**

- a. ORR recognizes the role of public lands in creating economic benefits to communities. It is therefore supportive of strategies that re-open recreation sites safely so that not only concessioners/permittees benefit but also private recreation providers benefit economically as well.
- b. In those area, where visitor management requires additional structure, ORR is supportive of the use of Rec.Gov to create timed ticketed entry to parking or other visitor areas to manage capacity and required social distancing.
- c. ORR recognizes that there may be increased costs for staff and supplies for managing during these periods. ORR is supportive of advocating for allowable FEMA funding to support such requirements.
- d. ORR is of the opinion that Federal agency concessioners/permittees should not be negatively impacted financially by reopening decisions.
  - i. ORR members note that there are typically additional costs in order to open and adequately train their staff, support social distancing, and the agencies.
  - ii. ORR recommends Federal Agencies understand the fiscal impacts of their decisions on their partners and evaluate the existing contracts and permit terms to understand and employ possible relief strategies. An understanding of the economic impacts of certain decisions on operating partner's businesses is paramount to making decisions of reopening facilities and services. A two-step process is recommended. Initially, an assessment of the economics of reopening certain facilities/services should be conducted. If the economics cannot be realized on a standalone basis, step two could include evaluating contract relief that may be offered as a way to bridge the economic gap.

**Re-Opening Ideas for Consideration Collected from ORR Members**

Pre-Planning	Arrival and Orientation	On Site Experience
<ul style="list-style-type: none"> <li>Identify all Communication Platforms and move SIMILAR messages to multilingual formats across multiple channels.</li> <li>Identify BASIC messaging on visitor behavior and expectations. Here are ten simple messages that can be universally applied. (adopted from Tennessee State Parks)               <ol style="list-style-type: none"> <li>Stay at home if you are sick or do not feel well.</li> <li>Visit areas that are only a short distance from your home.</li> <li>Check on-Line to see if your area is open before you head out and determine if you can/need to pay for access in advance.</li> <li>Consider visiting earlier in the day so you can adjust plans if an area is full.</li> <li>Be flexible with your plans. Understand access may be limited once capacity is reached.</li> <li>Consider bringing all necessary PPE and contemplate using around other visitors.</li> <li>Maintain at least six feet of distance between you and other visitors.</li> <li>Assume public facilities will be closed. Bring your own snacks, water and hand sanitizer.</li> <li>Prepare for limited or no bathroom access. Some restrooms may be open, but many will not.</li> <li>Carry your trash with you or dispose of it in the appropriate containers.</li> </ol> </li> <li>Develop Specific Messages by Asset Class regarding how visitor use is expected. This includes social distancing requirements, time on site and how visitors should recreate.</li> <li>Evaluate Roll of Live Webcams in high traffic areas and create feeds to parking lots, boat launches.</li> <li>Identify and leverage Recreation Access information Systems such as used by <a href="#">Healthy Parks</a>. Or <a href="#">Massachusetts State Parks</a>.</li> <li>Leverage Online Reservations Systems to Assist in Educating and Managing Visitor Use. This can include platforms that issue annual passes as well as Rec.Gov. Options for use of Rec.Gov could include:</li> </ul> <p><b>Managing Carrying Capacity of Sites:</b></p> <ul style="list-style-type: none"> <li>Timed entry tickets: online reservations for scheduled entry for visitors – eliminates in-person fee collection while also distributing traffic throughout the day.</li> <li>Timed day use passes/permits: online purchase of entrance or activity passes (no limits on quantity).</li> <li>Online or mobile payment for day use, pavilions, parking, beaches or other amenities and activities - limits number of visitors to maintain social distancing guidelines and reduces contact with personnel in field.</li> <li>Digital or print at home Permits: Reduces person to person contact currently required for many permit transactions on-site.</li> <li>Shuttle bus reservations: control the number of people waiting or riding in a bus at any given time.</li> <li>Accept commercial tour payments in advance - reduce person to person contact needed for completing a transaction on-site.</li> </ul> <p><b>Campgrounds and other Reservable Spaces</b></p> <ul style="list-style-type: none"> <li>Consider reservations for all sites (no first come, first serve): Reduces contact with personnel in campgrounds.</li> <li>Release availability closer to arrival date: Currently many campgrounds open for reservations 6 months in advance. Rec.gov offers the option to release availability for reservations 2 weeks or 4 days before arrival to provide more options for local and last-minute planners (like first come, first serve). This option can be implemented for certain loops or individual campsites to manage social distancing.</li> <li>Zero-day window/same day reservations – Allowing reservations up to the time of arrival informs public about availability to avoid crowding and reduce contact with personnel in campgrounds.</li> <li>Payment in full in advance, no deposit: reduce person to person contact needed for completing a transaction in the field.</li> </ul> <p><b>Working with Partners</b></p> <ol style="list-style-type: none"> <li>Identify if Partners at Sites (e.g. Concessionaires/Permittees) want to provide services to visitors under new delivery systems/methods (e.g., takeout). Include their service status on your websites and post on your pre-planning site.</li> </ol> <ul style="list-style-type: none"> <li>Reach out to State Tourism Offices and work to ensure your reopening Status is tied into their communication strategies.</li> </ul>	<ul style="list-style-type: none"> <li>Leverage State Department of Transportation Portable Variable/Dynamic/ Electronic Message signs. Orient visitors with basic messages as well as understanding of capacity limits.</li> <li>Leverage Agency Signage (e.g., Kiosks and Bulletin Boards) within sites. Develop reminders on behaviors as well as locations that are open. Identify STATUS of restrooms and remind of Leave No Trace.</li> <li>Explain Behavior and use Imagery as Prompts. (See Google Images under Social Distancing COVID) and leverage recreation, nature as imagery. (e.g. Hiking boots, flippers, bicycles, fishing rods as six feet, etc.)</li> <li>Consider Leveraging RED, YELLOW, GREEN as basic imagery to help individuals understand behavioral requirements and activities that may be riskier for COVID-19 spread.</li> <li>Review access to and on-site experience from a new visitor perspective (i.e., you will have a greater percentage of new visitors than you think). Evaluate messaging and guidance at each location.               <ul style="list-style-type: none"> <li>On-line Portal for Reservations</li> <li>First Highway Exit Sign</li> <li>Entrance to Transportation Portal &amp; within Transportation</li> <li>Entrance to Various Site Signage</li> <li>Entrance to Parking Lot</li> <li>Entrance to Recreation Area (e.g. Stairs, handrails, etc.)</li> <li>Access to Public Services (e.g., Restrooms, trash, information kiosks).</li> <li>Access to Private Services (e.g., Concessionaires, Permittees).</li> <li>Access to Recreation Site (e.g. trail, boat launch, picnic area, marina, campground, etc.).</li> </ul> </li> <li>Identify EVERY Directional location and Signage as an opportunity to educate and change behavior through communication as your visitors arrive.</li> <li>Create SIMPLE and Direct WAYFINDING Guidance which moves people to areas that you are best able to manage.</li> </ul> <p><b>Capacity Management at Arrival</b></p> <ul style="list-style-type: none"> <li>Establish Carrying Capacity of Parking Lots to Match Recreation Experience and staff, manage and enforce the capacity.</li> <li>Determine strategies and messaging to encourage “site turn over”. <i>“Remember, we all need to recreate, so if you can shorten your stay, more could enjoy this great recreation location”</i></li> </ul> <p><b>Visitor Contact Locations</b></p> <ul style="list-style-type: none"> <li>Create Plexiglass Barriers if Human Contact is Required.</li> <li>Require Public Agency Staff wear PPE.</li> <li>For Campgrounds and other reserved sites, manage check-in through reservation portal. Reduces person to person contact at the campground.</li> <li>Consider elimination of cash if possible.</li> </ul>	<p><b>General Capacity Management</b></p> <ul style="list-style-type: none"> <li>Identify Carrying Capacity (e.g., maximum amount of visitor-use that an area can accommodate and still achieve the desired conditions/outcomes - in this case, 6ft of social distancing).</li> <li>Determine if you can open more remote locations to encourage dispersion of capacity.</li> <li>Limit Capacity and enforce.</li> <li>Identify Staffing Capacity available to support Carrying Capacity and Visitor Service safely.</li> <li>Identify if there is the ability to manage timed use and what are suitable visitor time increments.</li> <li>Identify if there is an ability to contract or expand visitor use hours of operation.</li> <li>Determine if types of campgrounds can be managed by removing site availability. Ability to remove campsites from availability - allows managers to align campsite proximity with social distancing practices.</li> <li>Establish Social Distancing Markers/Reminders (e.g. ropes, tape, stanchion, signage) at every visitor congregation location. Use this opportunity to be creative. Identify Length of a Boat, horse, two mountain bikes, etc.)</li> </ul> <p><b>Public Health Management</b></p> <ul style="list-style-type: none"> <li>Map Surfaces Visitors Touch throughout the Journey and Identify cleaning strategy that can support CDC guidance.</li> <li>Limit Access to Public Restrooms</li> <li>Create One in and One Out Strategy</li> <li>Provide cleaning materials and sanitation</li> <li>Provide Hand Sanitizer wherever possible outside in kiosks like hospitals. Remove in evening to protect supply.</li> <li>Determine strategies for Cabins that involve cleaning and extended periods (e.g. 72 hours) between bookings (e.g., ABNB model).</li> <li>Consider staffing one central public restroom and undertake rigorous cleaning (i.e., see Best Practices).</li> </ul> <p><b>Virtual Experiences</b></p> <ul style="list-style-type: none"> <li>Identify methods to live stream recreational images to allow people to connect virtually.</li> </ul> <p><b>By Recreation Asset – Best Practices</b> (see next page for additional details along with <b>MS Excel File ORR Reopening Matrix</b>)</p>

Additional Resources/Comments from ORR Members by Recreational Asset Class for Consideration	
<b>Beaches</b>	<ul style="list-style-type: none"> <li>• Beaches: reservation system for parking capacity, beach area marking/designations for space per parking unit, signage, risk of contracting COVID-19.</li> </ul>
<b>Boat Access- Launches</b>	<ul style="list-style-type: none"> <li>• One boat per launch area is allowed at a time.</li> <li>• Vessels must be prepared in advance to launch (plug secured, docks plug secured, dock lines tied, safety equipment and provisions already onboard). All passengers must board the vessel once it is launched.</li> <li>• Upon returning to the dock all passengers must remain on the vessel until the boat is ready to be loaded onto the trailer. Once loaded, the passenger(s) shall return to their vehicle(s) and exit the launch facility in a timely matter.</li> <li>• Boats should remain 50 feet apart</li> <li>• No gatherings of more than 10 people</li> <li>• Rafting, Beaching, Landings, of boats should be enforced properly based upon each State's guidance.</li> </ul>
<b>Campgrounds- Tent</b>	<ul style="list-style-type: none"> <li>• Consideration of renting out fewer spaces or staggering visits to follow CDC guidelines and allow for increased cleaning</li> <li>• Leverage the www.GoRVing.com website as a resource that could be used by public agencies.</li> <li>• When public parks can reopen, the government--both federal and state--should be willing to allow private parks to reopen with the same mandates. The impact of not opening private parks at the same time and with the same strategies as public parks will be detrimental to the finances of small business park owners and local economies.</li> <li>• It does little good to reopen a National Park but keep the small businesses outside that park closed.</li> </ul>
<b>Campgrounds- RV/Park Models- Private</b>	<ul style="list-style-type: none"> <li>• RVs are self-contained and have complete control over the space they occupy, because it is truly their own bathroom, living room, bedroom and kitchen. They have their own linens, towels, food and even their own ventilations systems and are parked far enough apart to ensure social distancing.</li> <li>• One could argue that RV campgrounds by design are the most prepared accommodations for social distancing, assuming easy implementation of mobile/social distancing check-in, adequate distance between campsites, and that public areas, like playgrounds, bath houses, group activities and community rec halls, etc, follow strict CDC, federal, state, and local guidelines or remain closed until able to open safely.</li> </ul>
<b>Campgrounds/Cabins/ - Public</b>	<ul style="list-style-type: none"> <li>• Look to CDC and consider Lodging and AirBNB resources for best practices for cleaning as well as strategy to change reservation system to extended periods between rentals (e.g., 24 hours between rentals if meet cleaning standards)</li> </ul>
<b>Rock Climbing/Mountaineering</b>	<ul style="list-style-type: none"> <li>• For guided climbing, backcountry skiing, and mountaineering, service providers may need to run lower ratio trips which often results in higher staffing costs and less revenue.</li> <li>• It may be necessary to purchase additional equipment to supports social distancing (i.e. a fleet of single-person tents for overnight programs) and incorporate additional cleaning protocols.</li> </ul>
<b>Fishing Access</b>	<ul style="list-style-type: none"> <li>• Social distancing at a minimum of 10 ft. between fishermen must be followed.</li> <li>• Fish Cleaning Stations - One person per station at a time. Proper cleaning and sanitation processes should always be always be practiced.</li> </ul>
<b>Lodging - Overnight Lodging - Private</b>	<ul style="list-style-type: none"> <li>• Look to CDC and Lodging and ABNB as resources for best practices for cleaning</li> </ul>
<b>Marinas</b>	<ul style="list-style-type: none"> <li>• Anchoring is once again allowed but boats must remain 50-feet apart.</li> <li>• Boats that are 25 feet or less can only have four adults; boats 25 to 36 feet may accommodate six adults; while boats 37 feet or larger can have up to eight adults and two children on board.</li> </ul>
<b>Outfitters &amp; Guide Services- Tours</b>	<ul style="list-style-type: none"> <li>• If social distancing guidance continues to be firm, many operators, especially river runners will not operate at all.</li> <li>• The impacts will be cumulative. Operators will be purchasing additional gear, such as facemasks, gloves, sanitizer, cleaning supplies, and other related supplies.</li> <li>• Social distancing will likely compel much lower group sizes, and operators will be making decisions about whether they can break even running trips at lower levels, after already having lost a portion of their season.</li> <li>• State and federal agencies may need to assist guides in getting tests for customers before longer trips.</li> </ul>
<b>Conservation Crew Trail Building</b>	<ul style="list-style-type: none"> <li>• Individual Corps are developing their crew-based/intern operation protocol for a COVID-19 environment in consultation with wilderness risk management professionals, local health experts, and others.</li> <li>• Conservation Corps crews and interns will need more personal-protective equipment, hygiene and cleaning supplies, additional vehicles to transport crews in compliance with social distancing vehicle occupancy limits based on social distance requirements. Corps will also need additional tents/lodging with barracks-style housing restrictions.</li> </ul>
<b>Trails - Hiking</b>	<ul style="list-style-type: none"> <li>• Encourage One Way Usage and Disperse Multi Use Trails – Change up Days/Weekends</li> </ul>
<b>Trails – MT Bike</b>	<ul style="list-style-type: none"> <li>• Same as above</li> </ul>
<b>Trails – Horseback</b>	<ul style="list-style-type: none"> <li>• Same as above</li> </ul>
<b>Trails - Motorized</b>	<ul style="list-style-type: none"> <li>• MIC has a COVID-19 location on the www.MIC.org website which includes a map of the U.S. When you click on each state, among the data you will see is information about any OHV closures that we are aware of. This could be modified to add opening information as various state and federal entities re-open their OHV trail access. <a href="https://mic.org/#/covid">https://mic.org/#/covid</a></li> </ul>

ORGANIZING MATRIX FOR ORR RESPONSE TO FEDERAL AGENCIES



		Risk Management for Public Health Conversations	Recreational Assets by Agency							ORR Industry Members Research Information to Leverage		
ORR Member Expertise	Recreation Assets	Capacity Management/ Social Distancing	Department of Interior				Department of Agriculture	Department of Defense	NOAA	Best Practices on Opening Requirements or Visitor/Operator Issues		
		1. Difficult 2. Moderate 3. Simple	NPS	BOR	BLM	USFWS	USFS	USACE	Marine Sanctuaries	By Recreation Asset		
ATA	Archery	3			X		X	X		<a href="#">ATA COVID Resources</a>		
DEMA/NFRA	Beaches	2 if Capacity is Identified	X	X				X	X	<a href="#">CDC Swimming Pools</a>	<a href="#">Surfrider Foundation COVID</a>	
NPHA/NFRA/SORP	Bathhouses/Restrooms/Laundry	1	X	X	X	X	X	X	X	<a href="#">CDC Community Facilities</a>		
NMMA/AMI/BOA/RBFF/DEMA	Boat Access- Launches	3	X	X		X	X	X	X	<a href="#">Boating Social Distancing Messaging Examples</a>	<a href="#">Boating Access Listing</a>	
ARVC/NFRA/NIC/ SORP	Campgrounds- Tent	2- Bathhouses would have to be Staffed	X	X			X	X		<a href="#">Resources Regarding Cleaning Schedules</a>	<a href="#">OSHA Guidance for workplaces</a>	
ARVC/NFRA/NPHA/ NIC/RVDA/RVIA	Campgrounds- RV/Park Models- Private	3	X		X		X	X		<a href="#">COVID Library Resources Regarding Managing Camping</a>		
ARVC/NRFA/RVDA/ RVIA/NPHA	Campgrounds/Cabins/ - Public	2	X				X			<a href="#">COVID Library Resources Regarding Managing Camping</a>	<a href="#">Airbnb COVID Resources-General</a>	<a href="#">Airbnb COVID Cleaning</a>
AHC	Campgrounds/Horse	2 if Capacity is Identified	X				X	X		<a href="#">Horse Council Info on COVID</a>		
ARVC/SORP/NFRA	Campgrounds/Group Including Youth Camps	1	X	X	X		X	X		<a href="#">American Camping Association - COVID</a>		
AMGA	Rock Climbing/Mountaineering	2 with Capacity Managed			X		X	X				
NFRA/SORP	Day Use Areas – General	2- Bathhouses would have to be Staffed	X		X	X	X	X	X	<a href="#">General Recreation NRPA Information Resources</a>	<a href="#">City Park Alliance Webinar on COVID</a>	
ARVC/NFRA/SORP	Day Use Areas – Group Picnic	1		X	X		X	X		<a href="#">General Recreation NRPA Information Resources</a>	<a href="#">City Park Alliance Webinar on COVID</a>	
NMMA/ASA/BOA/AMI/ NIC/RPFF	Fishing Access	3	X	X	X	X	X	X	X	<a href="#">RBFF Social Media Library for Covid</a>	<a href="#">ASA COVID</a>	
NPHA/NFRA	Food & Beverage – Private	1 Traditional, 3- Take Out	X					X		<a href="#">National Restaurant Association ReOpening Guidance</a>	<a href="#">Other National Restaurant Association Resources</a>	<a href="#">NHRLA COVID Cleaning</a>
NPHA/NFRA	Gas Stations. Convenience and Campstores- Private	3	X					X		<a href="#">National Convenience Store COVID</a>		
NPHA	Golf Course- Private	3	X							<a href="#">National Golf Foundation - Consumer and Course Status</a>		
NIC/NSSF	Hunting and Shooting Access	3				X	X	X		<a href="#">NSSF COVID Resources - Access</a>		
NPHA/NFRA/OA	Lodging - Overnight Lodging - Private	2	X				X			<a href="#">AHLA COVID - Many behind MEMBER FIREWALL</a>	<a href="#">NHLRA COVID Cleaning</a>	
NMMA/AMI/BOA/MRAA/NPHA/NFRA	Marinas	2	X	X			X	X		<a href="#">Dockwa Resources for Marinas during COVID</a>	<a href="#">AMI Safe Boating Poster</a>	<a href="#">MRAA COVID on Boating Do and Dents</a>
NPHA/NFRA/AO	Outfitters & Guide Services- Tours	2 - With Managed Group Size	X			X	X			<a href="#">American Outdoors Outfitters &amp; Guides</a>	<a href="#">Pulse of Outfitters &amp; Guides</a>	
AO	Paddlesports (Canoe, Kayak) Public Access and Private Operators	3	X	X			X	X	X	<a href="#">Group Paddleouting Risk Mgmt.</a>		
NPHA/OIA/MRAA	Retail – Private	2- With Capacity Limits on Entrance or Take Out	X	X		X	X			<a href="#">National Retail Federation COVID resources</a>		
SIA/AMGA	Ski Areas/Back Country Skiing Public/Private	3					X			<a href="#">National Ski Area COVID - Member Access Only</a>		
NSSP	Shooting Ranges- Public	3 if Capacity is limited						X		<a href="#">National Shooting Sports COVID</a>		
CN	Conservation Crew Trail Building	2 with Capacity Managed						X		<a href="#">Corps Network COVID Resources</a>		
AT/CN	Trails - Hiking	3	X	X	X	X	X	X		<a href="#">American Trails COVID Messaging</a>	<a href="#">Leave No Trace Surveys and Resources</a>	<a href="#">Rails to Trails COVID</a>
PFP/CN	Trails – MT Bike	3			X		X	X		<a href="#">IMBA COVID</a>		
AHC/AT/CN	Trails – Horseback	3	X		X		X	X		<a href="#">Horse Council Info on Covid</a>		
ISMA/MIC/ROHVA/SVI A/ SEMA	Trails - Motorized	3						X		<a href="#">MIC Access Map</a>	<a href="#">NOHVCC Resources and Future Pulse</a>	
PFP	Paved Roads with/without bike lanes	3	X		X	X	X	X		<a href="#">People for Bikes COVID</a>		
NPHA/NFRA	Transport – Bus – Private	2- With Capacity Limits	X				X			<a href="#">American Bus Association COVID</a>		
NPHA/NFRA	Transport – Bus- Public	1	X							<a href="#">American Bus Association COVID</a>		
NPHA/NMMA/DEMA	Transport – Vessel – Private and Charter Vessels	1 for Public and 2 for Private Charters	X				X		X	<a href="#">Passenger Vessel Association COVID</a>		
SORP	Visitor Centers	1 - Unless Entrance Managed like Grocery Stores	X		X	X	X	X	X	<a href="#">American Alliance of Museums - Opening and Closing Resources</a>		
SORP	Wildlife/Birding Viewing	3	X	X		X	X	X	X	<a href="#">Penn State on Birding During COVID</a>	<a href="#">American Birding Association COVID</a>	